



Title:	Project Management APPROVED
Long Title:	Project Management
Module Code:	MGMT7023
Duration:	1 Semester
Credits:	5
NFQ Level:	Intermediate
Field of Study:	Business & Management
Valid From:	Semester 1 - 2016/17 (September 2016)
Module Delivered in	5 programme(s)
Module Coordinator:	CAROLINE O REILLY
Module Author:	CAROLINE O REILLY
Module Description:	This module is designed to introduce the student to the core elements of project management. The module explores the project lifecycle and project management knowledge areas, adopting current tools and techniques including current project management software.
Learning Outcomes	
<i>On successful completion of this module the learner will be able to:</i>	
LO1	Describe the basic components of projects and project management
LO2	Identify the selection process for projects, programs and portfolios
LO3	Discuss the stages of the project lifecycle
LO4	Illustrate how the project management knowledge areas apply to the project management process groups
LO5	Use project management software to prepare a project plan
Pre-requisite learning	
Module Recommendations	
<i>This is prior learning (or a practical skill) that is strongly recommended before enrolment in this module. You may enrol in this module if you have not acquired the recommended learning but you will have considerable difficulty in passing (i.e. achieving the learning outcomes of) the module. While the prior learning is expressed as named CIT module(s) it also allows for learning (in another module or modules) which is equivalent to the learning specified in the named module(s).</i>	
No recommendations listed	
Incompatible Modules	
<i>These are modules which have learning outcomes that are too similar to the learning outcomes of this module. You may not earn additional credit for the same learning and therefore you may not enrol in this module if you have successfully completed any modules in the incompatible list.</i>	
No incompatible modules listed	
Co-requisite Modules	
No Co-requisite modules listed	
Requirements	
<i>This is prior learning (or a practical skill) that is mandatory before enrolment in this module is allowed. You may not enrol on this module if you have not acquired the learning specified in this section.</i>	
No requirements listed	
Co-requisites	
No Co Requisites listed	

Module Content & Assessment

Indicative Content

Introduction to Project Management

Attributes of projects, project constraints, project stakeholders, role and responsibilities of the project manager, success factors, reasons for failure

Project, Program and Portfolio Management

Differentiate between projects, programs, and portfolios; Project selection methods including competitive strategy, financial projections, balanced scorecard, weighted scoring model, time frame, priority, and addressing organisational problems; Creating programs to yield synergies; Selecting portfolios for enterprise success

Stages of the Project Lifecycle/Process Groups

Initiating, planning, executing, monitoring and controlling, closing

Project Management Body of Knowledge

PMBOK Knowledge Areas: Integration, Scope, Cost, Time, Human Resources, Procurement, Risk, Quality, Communications and Stakeholder Management.

Project Management Software

Plan a project using an appropriate software package

Assessment Breakdown

	%
Course Work	50.00%
End of Module Formal Examination	50.00%

Course Work

Assessment Type	Assessment Description	Outcome addressed	% of total	Assessment Date
Multiple Choice Questions	In-class assessment using MCQ's to examine theory covered to date	1,2	20.0	Week 5
Practical/Skills Evaluation	In-class assessment using appropriate computer software to plan a project. For example: given a WBS and substantial detail for a new project, use MS Project to plan the estimated costs and schedule involved. Tasks required to achieve this include creating and applying an appropriate project calendar; entering individual, summary, and recurring tasks and their durations; applying constraints and interdependencies; inputting and assigning resources.	5	30.0	Week 11

End of Module Formal Examination

Assessment Type	Assessment Description	Outcome addressed	% of total	Assessment Date
Formal Exam	End-of-Semester Final Examination	1,2,3,4	50.0	End-of-Semester

Reassessment Requirement

Repeat examination

Reassessment of this module will consist of a repeat examination. It is possible that there will also be a requirement to be reassessed in a coursework element.

The institute reserves the right to alter the nature and timings of assessment

Module Workload

Workload: Full Time				
<i>Workload Type</i>	<i>Workload Description</i>	<i>Hours</i>	<i>Frequency</i>	<i>Average Weekly Learner Workload</i>
Lecture	Class Based Instruction	2.0	Every Week	2.00
Lab	Computer Lab using Project Management Software	1.0	Every Week	1.00
Independent & Directed Learning (Non-contact)	Self-study	4.0	Every Week	4.00
Total Hours				7.00
Total Weekly Learner Workload				7.00
Total Weekly Contact Hours				3.00

Workload: Part Time				
<i>Workload Type</i>	<i>Workload Description</i>	<i>Hours</i>	<i>Frequency</i>	<i>Average Weekly Learner Workload</i>
Lecture	Class based instruction	1.0	Every Week	1.00
Lab	Computer Lab using Project Management Software	1.0	Every Week	1.00
Independent & Directed Learning (Non-contact)	Self Study	5.0	Every Week	5.00
Total Hours				7.00
Total Weekly Learner Workload				7.00
Total Weekly Contact Hours				2.00

Module Resources

Recommended Book Resources

- **Kathy Schwalbe 2015, *An Introduction to Project Management*, 5th Ed., Schwalbe Publishing USA [ISBN: 978-150521209]**

Supplementary Book Resources

- **Jack Meredith, Samuel Mantel Jr, Scott Schafer and Margaret Sutton 2014, *Project Management in Practice*, 5th Ed., John Wiley & Sons [ISBN: 9781118674666]**
- **Project Management Institute 2013, *A Guide to the Project Management Body of Knowledge*, 5th Ed., Project Management Institute Pennsylvania [ISBN: 9781935589679]**
- **Harold Kerzner Ph.D. 2013, *Project Management: A systems Approach to Planning, Scheduling and Controlling*, 11th Ed., John Wiley & Sons USA [ISBN: 9781118022276]**
- **James P. Clements 2011, *Effective Project Management*, 5th Ed., South-Western/Cengage Learning USA [ISBN: 9781111824051]**

This module does not have any article/paper resources

Other Resources

- **Website: Kathy Schwalbe *An Introduction to Project Management*; Companion site for Kathy Schwalbe's text**
<http://intropm2.com>
- **Website: *Project Management Institute***
<http://www.pmi.org/>

Module Delivered in

Programme Code	Programme	Semester	Delivery
CR_BBUSS_7	<u>Bachelor of Business</u>	5	Mandatory
CR_BIBLA_8	<u>Bachelor of Business (Honours) in International Business with Language</u>	5	Elective
CR_BMRKT_8	<u>Bachelor of Business (Honours) in Marketing</u>	3	Elective
CR_ECTWB_7	<u>Bachelor of Science in Craft Technology (Wood) with Business</u>	5	Mandatory
CR_ECTMS_7	<u>Bachelor of Science in Craft Technology - Mechanical Services</u>	6	Mandatory